

**Mining Bitcoins with your InstantPot:  
Has Agile Popularity Gone Too Far?**

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Leading Answers Inc.  
& RMC Learning Solutions

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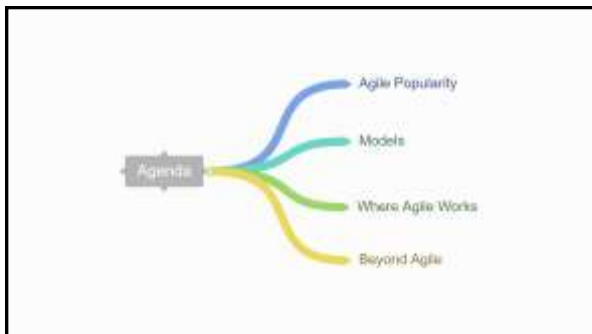
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### Presenter Background



**Project Manager and Trainer**

- >30 years IT experience on utilities, defense, & finance
- 15 years Agile-to-Traditional Integration



**Agile Approaches**




- Helped create Agile method DSDM in 1994
- 24 years agile project experience (XP, Scrum, FDD)
- Board director of Agile Alliance and APLN
- Author, trainer, and presenter Agile Conference 2001-2018
- Author "RMC's PMI-ACP" books

Author

**Traditional Project Management**

- PMP, PRINCE2 certifications
- PMBOK® Guide Editions 3-6, Contributor
- Trainer for PMI SeminarsWorld > 3,000 Practitioners
- Presenter PMI Global Congress 2004-2017
- PMI-ACP certification designer, Chair Agile Practice Guide

Co-Author

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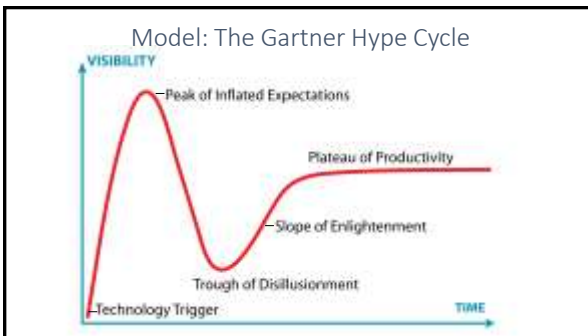
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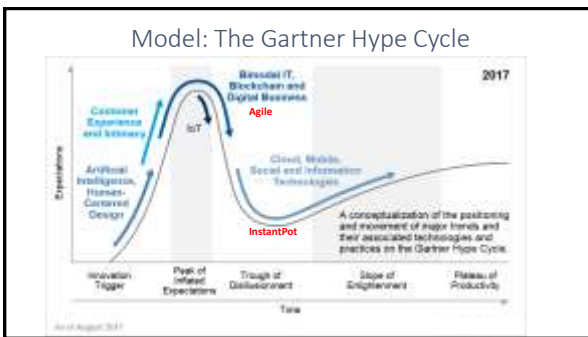
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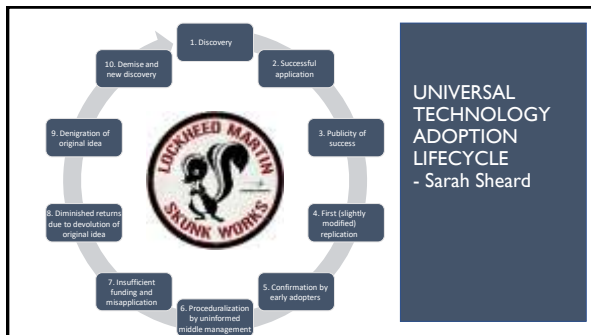
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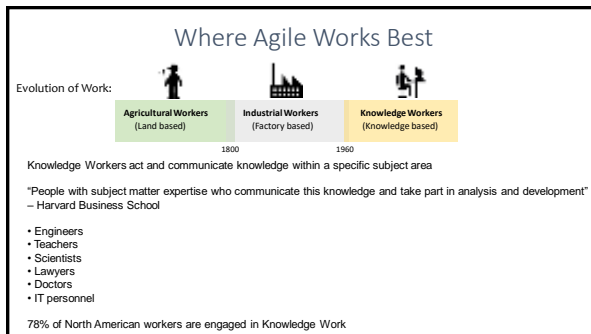
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### Industrial Work vs Knowledge Work

Industrial Work	Knowledge Work
Work is visible	Work is invisible
Work is specialized	Work is holistic
Work is stable	Work is changing
Emphasis is on running things	Emphasis is on improving things
More structure with fewer decisions	Less structure with more decisions
Focus on the right answers	Focus on the right questions

- "Management Challenges of the 21st Century" - Peter Drucker

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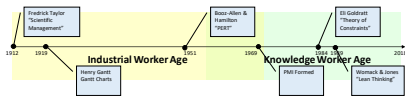
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### Knowledge Work



#### Traditional (Industrial Age) Project Management

- Strong focus on "Plan the Work, Work the Plan"
- Great for definable, predictable projects
- More difficult to make work with high rates of change

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### Rates of Change




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### Rates of Change




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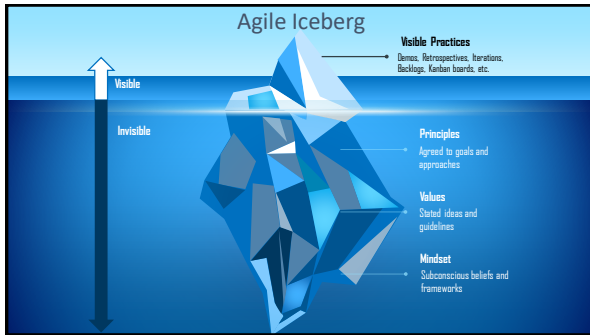
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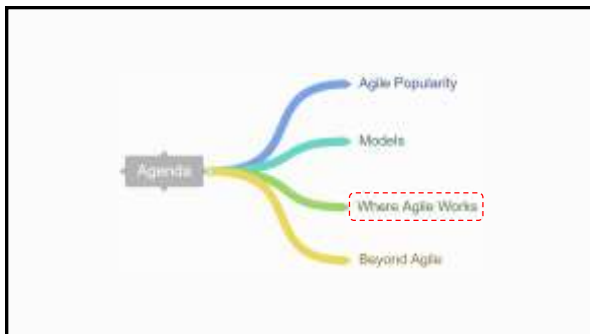
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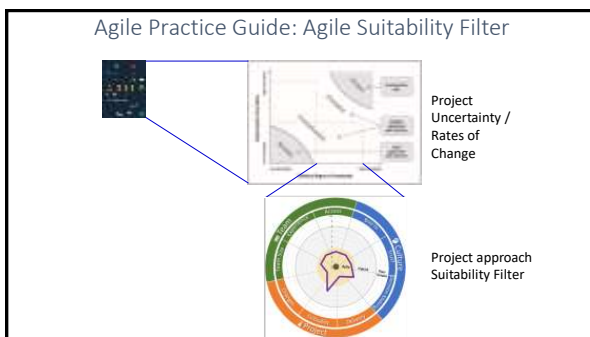
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**Suitability Filter:**  
**Agile, Hybrid, Predictive**

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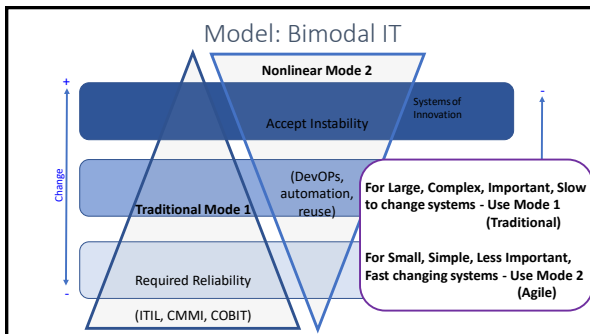
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For Large, Complex, Important, Slow to change systems - Use Mode 1 (Traditional)  
 For Small, Simple, Less Important, Fast changing systems - Use Mode 2 (Agile)

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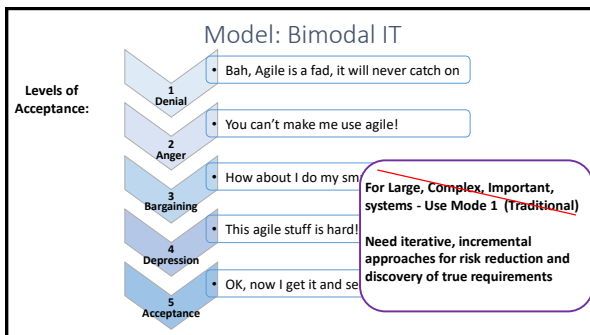
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For Large, Complex, Important, systems - Use Mode 1 (Traditional)  
 Need iterative, incremental approaches for risk reduction and discovery of true requirements

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Model: Bimodal IT




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PMI's Agile Future

- Offering best-in-class plan-driven and agile offerings
- Providing pragmatic guidance on when and how to combine approaches

"The test of a first-rate intelligence is the ability to hold two opposed ideas in the mind at the same time, and still retain the ability to function." - F. Scott Fitzgerald



"The Tyranny of the OR vs the Genius of the AND" - Jim Collins

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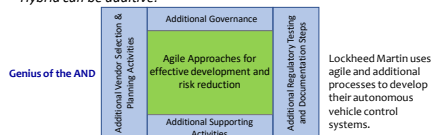
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PMI's Agile Future

Hybrid does not (have to) mean mixing or diluting

Tyranny of the OR

Hybrid can be additive:




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### Frameworks, Process and Knowledge



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### Beyond Agile, but Agile Centric



Agile is integral,  
but insufficient on its own

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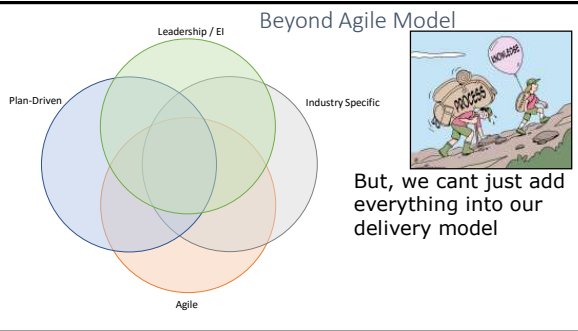
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### Beyond Agile Model



But, we cant just add  
everything into our  
delivery model

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